Industry Perspectives

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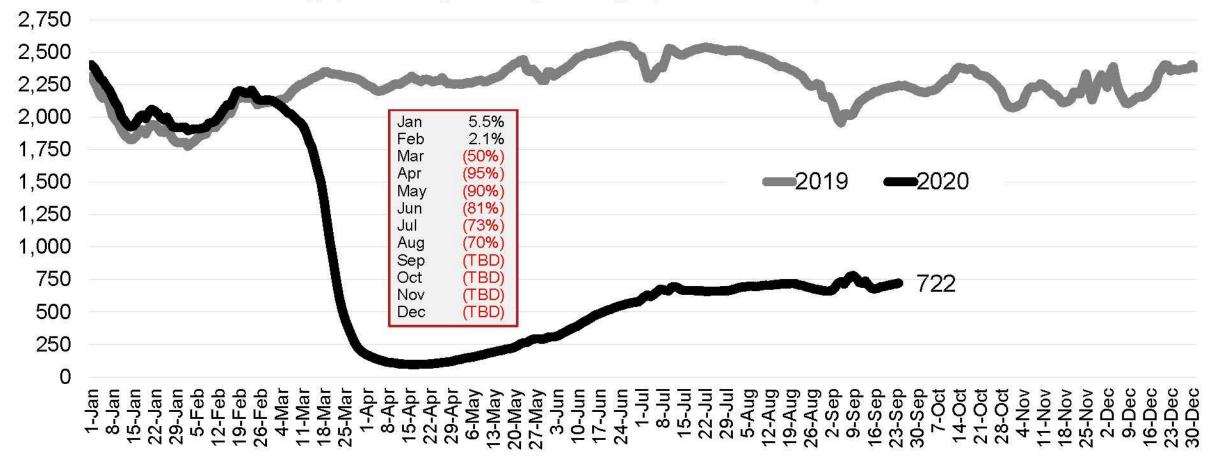




TSA Checkpoint Traveler Throughput* Down 68% Year Over Year

Daily Average Bottomed Out at 95K in April 11-17





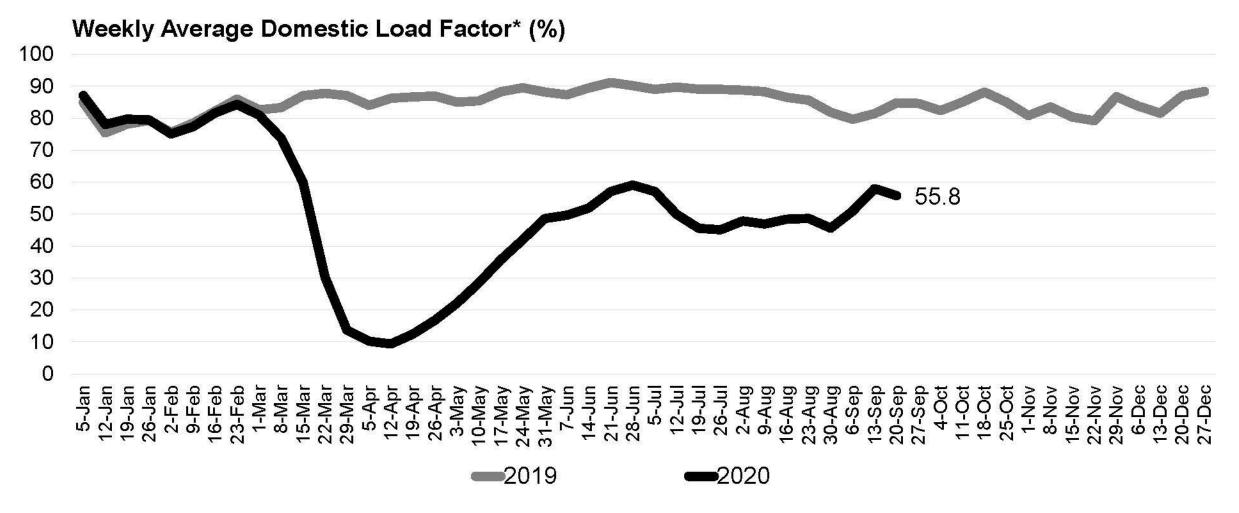
Source: Transportation Security Administration

* U.S. and foreign carrier customers traversing TSA checkpoints; 2019 is year-ago same weekday



Domestic U.S. Load Factor* Averaged 56% in Most Recent Week, Versus 85% a Year Earlier

Shift in Timing of Labor Day a Factor



Source: A4A member passenger airlines as reported to A4A on a consolidated company basis (including branded code share partners)

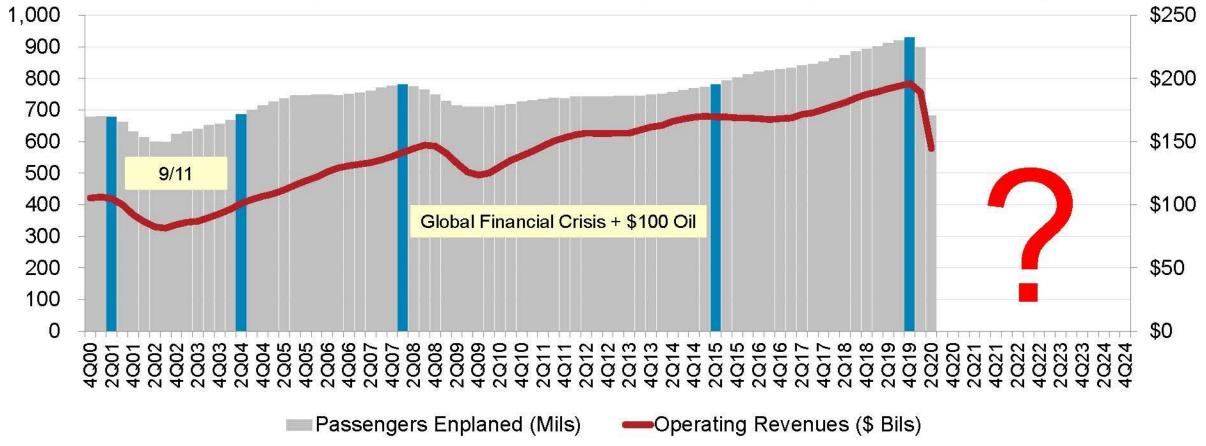
* Revenue passenger miles divided by available seat miles



After 9/11 and the Global Financial Crisis, It Took Years for Air-Travel Demand to Recover

Passenger Volumes Took More Than Seven Years to Recover From the Financial Crisis/Oil Spike





Source: A4A Passenger Airline Cost Index and Bureau of Transportation Statistics (Form 41 Schedule T1)

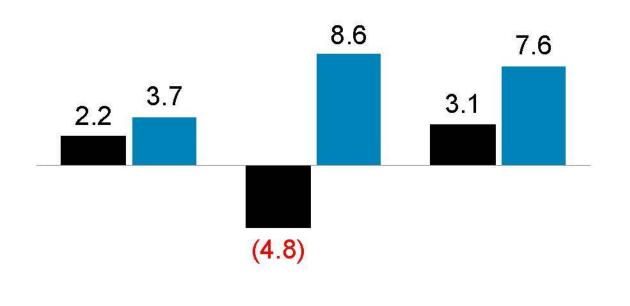
* Passengers enplaned systemwide on U.S. airlines in scheduled and nonscheduled services



Economic Headwinds Abound

"On 8 June, the...National Bureau of Economic Research made official what we already knew: February marked the end of the longest...US economic expansion on record..." (June)

"[W]e assume a vaccine becomes available by mid-2021, allowing the economy to accelerate then. We project growth of 3.1% in 2021 and 4.1% in 2022. GDP surpasses its previous peak in the spring of 2022, and the economy regains full employment late in 2023..." (August)





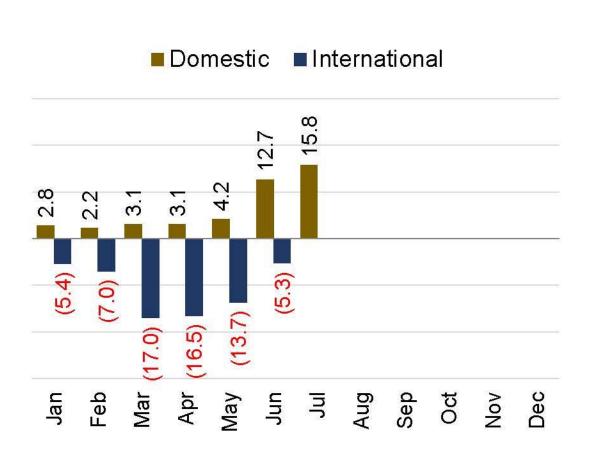
Source: IHS Markit, "Executive Summary: US Economic Outlook" (August 2020)

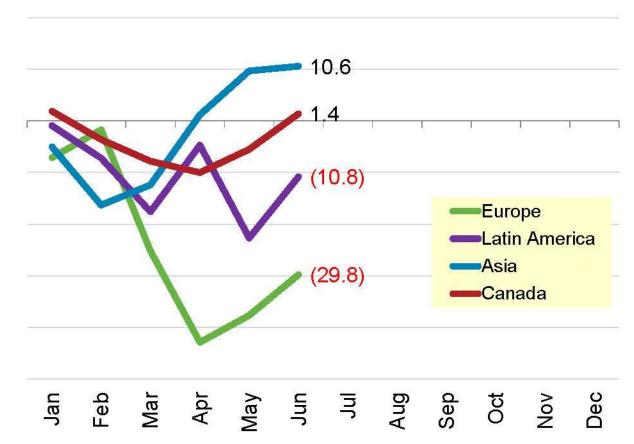


Domestic U.S. Air Cargo Demand Continues to Outperform U.S.-International

Asia Up on Non-China Volumes

% Change YOY in Air Cargo* Between the United States and World Areas – U.S. and Foreign Airlines



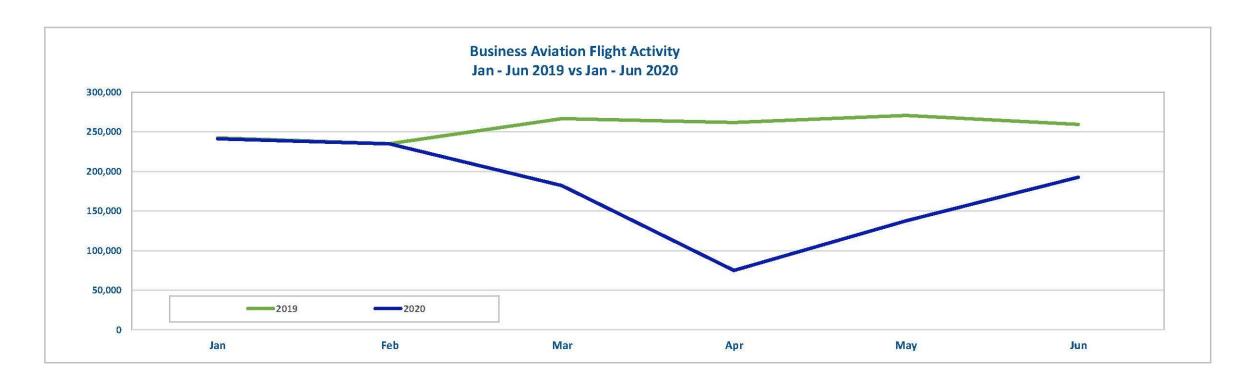


Source: Bureau of Transportation Statistics, T1 (U.S. carriers) and T-100 International Market (U.S. and foreign flag carriers)



^{*} Pounds of freight and mail enplaned in scheduled and nonscheduled services

Flight activity for the first half of 2020 was down 30.8% compared to the same period in 2019. Flight hours were down 29.8% during the same period.



Business Aviation Flight Activity

January – June 2020



What Airports Will Come Back First?

- Hubs
- Short Haul
- Leisure (depends on location)
- Business
- Long Haul / International



What Types of Airport Projects?

Short Term Viable Projects –

- Contactless traveler projects
- Cleaning (restrooms, HVAC)
- > FAA Funded
 - Airside projects/general engineering some major work coming up (DEN, LAX, Charlotte, etc)
 - Safety
 - Rehabilitation/Standards
- Landside projects parking, new revenue options
- Cargo
- > Asset management
- On-call projects
- Resiliency projects
- > State system plans
- Small NEPA reviews (get projects ready for stimulus?)
- > DOD work



What Types of Airport Projects?

"Challenged" Projects/Services

- > Airline projects
- > Terminal projects
- Architectural
- Program Management / Construction Management
- Planning
- Longer term, large NEPA reviews



Congress

- ✓ CARES Act \$10b for airports
- ✓ FY2020 AIP
 - 100% Federal Share



Any Idea??

CARES Act 2.0 FY 2021 Appropriations / CR Infrastructure Bill November Election
AIP Apportionments
AATF Status



Company Impacts - General

- > Generally, companies ok into next year
 - ➤ Many had big wins in Dec/Jan that will keep them busy
 - Some companies busier than ever with COVID response
 - Firms are tightening up; "be more fit"
 - Cutting costs, some salary reductions
- ➤ Late Q1 next year may get challenging as the new project pipeline contracts
 - More competition for fewer projects
- ➤ Larger companies are packaging services/products from other sectors to bring to airports (healthcare, etc.)



Company Impacts – Virtual Relationships

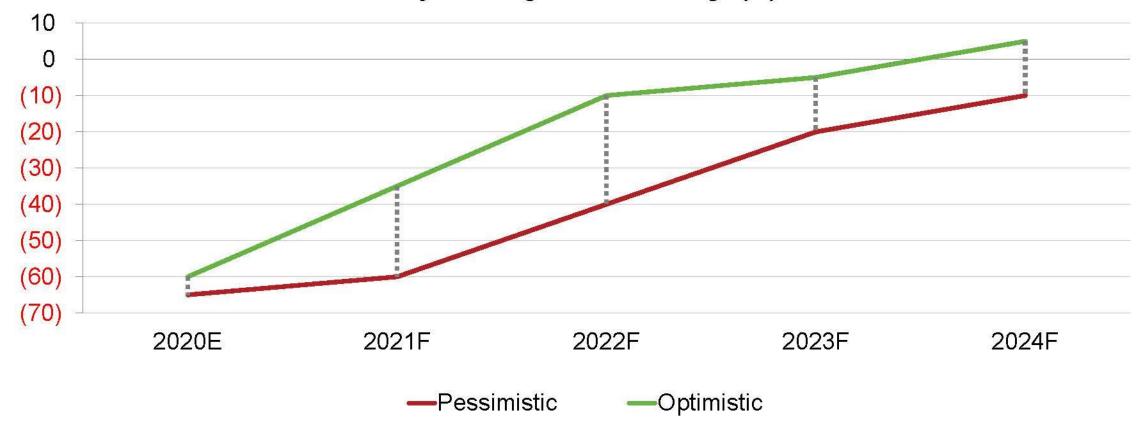
- Virtual Relationships clients
 - > Trying to maintain existing relationships virtually
 - ➤ Hyper-local connections airport owners close to offices or staff
 - > Developing new relationships/clients will be very difficult without personal connection/face-to-face
 - Companies need to have messages delivered succinctly and directly in virtual world
- ➤ Virtual Relationships other companies
 - > Finding teaming partners may be more difficult
 - > Subs having harder time in getting project intel and status



We Are Unlikely to See a Return to 2019 Passenger Volumes Before 2023-2024

2021-2022 Clouded by Uncertainty re: State of Pandemic, Vaccination/Therapeutics, Economy

Estimated U.S. Airline Industry Passenger Traffic Change (%) vs. 2019 Levels

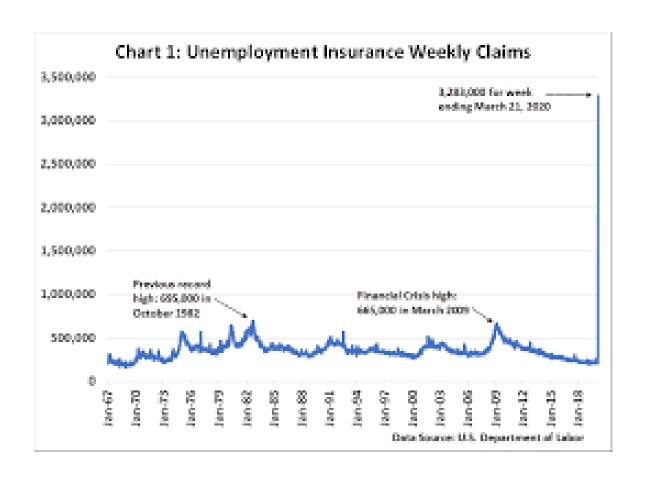


Source: A4A and various airline equity analysts



What Will Drive Recovery in Aviation?

- Passenger Confidence
- Economic Recovery
 - Unemployment
 - Disposable Income

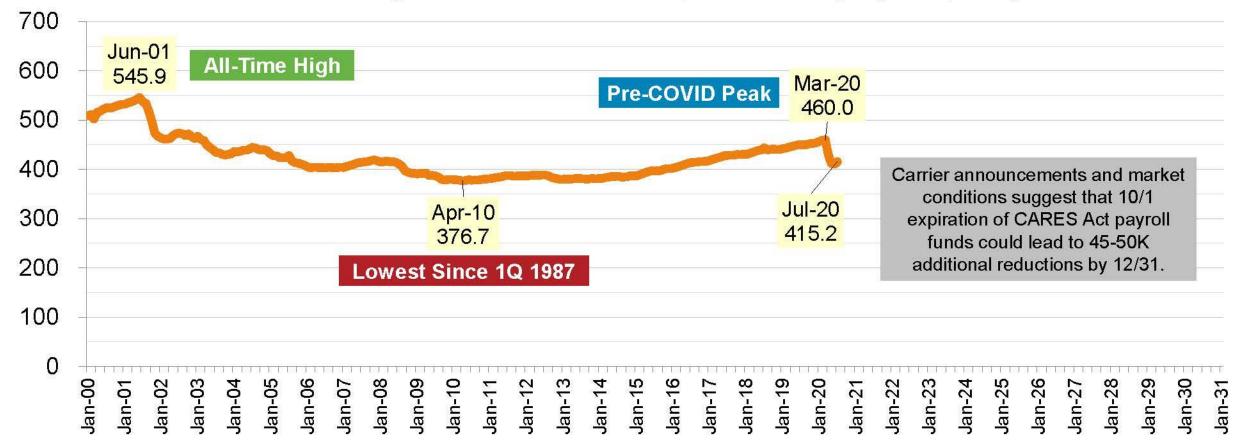




Over the Past Two Decades, Job Gains/Losses Have Mirrored the Industry's Financial Health

From March to July, U.S. Passenger Airline Employment Fell by ~45,000 FTEs

U.S. Scheduled Passenger Airline Full-Time Equivalent Employees (000s)



Source: Bureau of Transportation Statistics for scheduled U.S. passenger airlines (i.e., all that report scheduled passenger revenue)



3. Assess ways to determine the role and prospective impacts of Work at Home trends—which already exceeded transit share in 2017

- WAH HAS HIT ALL COMMUTE MODES HARD AUTO & TRANSIT
- MODIFIED THE HOME-WORK NEXUS OF TRIPS DAY CARE, COFFEE, DRY CLEANERS, GYMS, RESTAURANTS- DIRECTION AND TIME
- MOST LIKELY A FUTURE PARTIAL 2-3 DAYS PER WEEK MODEL
- LESS CONGESTION, FUEL USE, POLLUTION, LESS TIME/\$ SPENT
- WAH SUPPORTS FURTHER SUBURBANIZATION AND EXURBANIZATION

What Else?

- Washington/Election
- Future of Airport Finance
- NPIAS/Airport Categories
- Future of Planning/Forecasting
- Recovery Thresholds



